

## Mailing list

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Fredrik Wallenberg,  
fredrik.wallenberg@mil.se

**INVITATION: NATO Joint Synchronisation Course (2)  
Virtual (JSC-V) - 30 August to 10 September 2021 - Hosted by  
the Swedish Armed Forces International Centre (SWEDINT).**

**Reply before  
21-07-30**

## 1. COURSE PURPOSE

NATO doctrine uses a monitor-assess-plan-direct model, and NATO School Oberammergau (NSO) teaches the Comprehensive Operations Planning Course (COPC (SS-54)), the Combined Joint Operations Centre Course (CJOC (P3-53)) and NATO Operations Assessment Course (P5-128) but there is no course to facilitate the transition from planning to execution.

Lessons identified from multiple TRIDENT and STEADFAST Exercises in the last decade have exposed these shortcomings. Comprehensive Operational Planning Directive (COPD), Conceptual Framework Allied Operations (CFAO), Allied Joint Publication (AJP) - 3 and AJP - 5 provide only a limited explanation of the detailed process of synchronisation.

After Action Reviews (AAR) have specifically identified the challenges of integrating lethal and non-lethal effects; cross component coordination; catering for the inclusion of cyber and counter space operations as domains; lack of knowledge of the Joint Coordination Board (JCB) process; planning sufficiently far ahead and the linkages between J5 during planning with Joint Assessment and J35/J33/J3 for execution purposes. This performance gap is amplified in Article V, Major Joint Operations (MJO) and MJO+ scenarios where time, space, forces and effects need to be synchronised in order to create decision superiority and overwhelm an adversary, whilst protecting the force. The course seeks to address these gaps.

(FWA)

Mailing Address

Livgardet

SE-196 85 Kungsängen

SWEDEN

Visiting Address

Granhammar

Telephone

+46 8 584 540 00

Fax

+46 8 584 540 80

E-mail, Internet

exp-lg@mil.se

www.forsvarsmakten.se/livgardet



## 2. COURSE AIM

The aim of the course is to enhance the capacity of practitioners undertaking their roles and responsibilities of joint synchronisation more effectively.

## 3. METHOD AND OBJECTIVES

COVID restrictions created an opportunity to re-design the NATO JSC for Practitioners from a residential to an online blended learning activity.

JSC-V (2) is facilitated by former ACT Senior Mentor and current NATO Joint Warfare Centre's Senior EXCON Advisor Major General (R) Roger Lane CBE (GBR) with support from Subject Matter Experts (SMEs).

The course content and its delivery is offered in English with a required language proficiency of 3333; the maximum number of attending delegates is 24.

The last day to apply is **30<sup>th</sup> July 2021**, which ensures a four-week pre-course period is available to support delegates prepare for Weeks 1 & 2 by completing:

- A. *Selected readings.*
- B. *Three e-learning NATO Joint Advanced Distributed Learning (JADL) courses.*
- C. *A short questionnaire.*
- D. *Four short tasks on the designated platform – Microsoft Teams (MST) and*
- E. *One compulsory communications check prior to the course start date.*

**WEEK 1, 30 Aug - 03 Sep:** Requires connectivity to a blended *Asynchronous* (self-paced) and *Synchronous* (online) period of study and discussions with the Lead Facilitator and SMEs who will focus on the pre-course topics and preparing delegates for week 2.

**WEEK 2, 06-10 September – Afternoons Only:** Has a synchronous period but is mainly focused on a synchronous delivery. Building on week 1, week 2 continues to require delegate connectivity and attendance to an online problem-based learning environment. Delegate interaction with the Lead Facilitator and SMEs deepen through presentations and discussions aimed at reaching and delivering the performance objectives focused on: *Doctrine; Joint planning and orders; JTF processes for synchronisation; delivering effects; and Synchronisation matrix development.*

At the conclusion of the course delegates will have a clearer understanding of the 8 main functions of synchronisation: *Prioritisation; Allocation of resources; Sequencing of operations in time and space; Coordination; Harmonising to ensure third parties alignment; Opportunity and Risk Management, as well as De-confliction;* which delegates apply to an OCCASUS scenario in an Article 5 operation.

#### 4. ONLINE CONNECTIVITY AND PLATFORM ACCESS

To gain access to the course platform in Microsoft Teams (MST), which is what the course will use, and is based on current SHAPE J2 guidance the Course Director (CD) will provide selected delegates an MST user guide, personalised username/email and 1<sup>st</sup> time password.

To ensure connectivity to the course platform and materials selected delegates must:

- A. *Have use of a private email for receiving and accessing course information.*
- B. *Have access to a device that has audio and camera functionality.*
- C. *Have only installed the MST **free** version on their device.*

***Note:** There is no need to install the MST paid version/subscription on a device or re-install MST if already installed.*

#### 5. TARGET AUDIENCE

The course target audience are only NATO Nations and the NATO Partner Nations of Australia, Finland, New Zealand and Sweden; OF3-OF5 practitioners engaged in the JCB process, including its subordinate Boards and WGs, as well as those in the J35/J33/JAS in JTF HQs and Single Service Commands, and Components engaged in medium-term planning and JCB processes, together with the functional SMEs such as those in JISR, Targeting, PSYOPS, CIMIC, Joint Fires/Effects and J4.

#### 6. SECURITY CLASSIFICATION

The course is classified as NATO UNCLASSIFIED – to attend the course; when requested selected delegates will need to provide a valid NATO SECRET security clearance.

#### 7. HOW TO APPLY

Delegates applying for this high demand course should do so by **30<sup>th</sup> July 2021**. Initially, only **A to H** below should be emailed to the CD [anthony.taylor@mil.se](mailto:anthony.taylor@mil.se) who will acknowledge all applications and request further information. Course places are allocated **1<sup>st</sup> August 2021** with selected delegates and all other applicants informed on that date.

- A. Participant Given and Family name:
- B. Rank/Title:
- C. Nationality:
- D. Position:
- E. Organisation:
- F. Contact emails – Private: & Work:
- G. Confirm you will have a valid NATO Secret Security Clearance: YES – NO.
- H. Department Head/Point of Contact (POC):
  - Name:
  - Rank/Title:
  - Email:
  - Contact Number with National Code:



## **8. COURSE ADMINISTRATION**

SWEDINT electronically stores provided details, as defined in serial 7 above, as well as supplied experiences. Personal data will be shared with the JSC trainers for setting up and managing the course. Stored images may be used for promotional purposes.

## **9. COURSE FEE**

JSC-V (2) 2021 is free, there is no financial cost to any selected delegate or their organisation.

## **10. CONTACT**

All replies and questions should be directed to the CD: [anthony.taylor@mil.se](mailto:anthony.taylor@mil.se)

**Dufberg, Gustaf**

CO SWEDINT

*Handlingen är fastställd i Försvarmaktens elektroniska dokument- och ärendehanteringssystem.*