

**Mailing list**

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Course Director Anthony Taylor  
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**INVITATION to apply for the NATO Joint Synchronisation  
Course 1/2021 – Virtual (JSC-V) for Practitioners: 21 June-02  
July 2021 - Hosted online by the Swedish Armed Forces  
International Centre (SWEDINT).**

**Reply before  
11-06-21**

**1. Course purpose**

NATO doctrine uses a monitor-assess-plan-direct model, and NATO School Oberammergau (NSO) teaches the Comprehensive Operations Planning Course (COPC (SS-54)), the Combined Joint Operations Centre Course (CJOC (P3-53)) and NATO Operations Assessment Course (P5-128) but there is no course to facilitate the transition from planning to execution.

Lessons identified from multiple TRIDENT and STEADFAST Exercises in the last decade have exposed these shortcomings. Comprehensive Operational Planning Directive (COPD), Conceptual Framework Allied Operations (CFAO), Allied Joint Publication (AJP) - 3 and AJP - 5 provide only a limited explanation of the detailed process of synchronisation.

After Action Reviews (AAR) have specifically identified the challenges of integrating lethal and non-lethal effects; cross component coordination; catering for the inclusion of cyber and counter space operations as domains; lack of knowledge of the Joint Coordination Board (JCB) process; planning sufficiently far ahead and the linkages between J5 during planning with Joint Assessment and J35/J33/J3 for execution purposes. This performance gap is amplified in Article V, Major Joint Operations (MJO) and MJO+ scenarios where time, space, forces and effects need to be synchronised in order to create decision superiority and overwhelm an adversary, whilst protecting the force.

(FWA)

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## 2. Course Aim

The aim of the course is to enhance the capacity of practitioners undertaking their roles and responsibilities of joint synchronisation more effectively.

## 3. Method and Objectives

COVID restrictions created an opportunity to re-design the NATO Joint Synchronisation Course for ***Practitioners*** from a residential to an online activity. The course content and its delivery is offered in English with a required language proficiency of 3333; the maximum number of attending participants is 20.

The course is offered over a two-week period and is facilitated by former ACT Senior Mentor and current NATO Joint Warfare Centre's Senior EXCON Advisor Major General Roger Lane CBE (GBR) with support from Subject Matter Experts (SMEs).

Prior to the course a compulsory communications check(s) will take place; depending on the participant geographical locations these timings may vary.

***Week 1, 21-25 June – (Asynchronous)***. Involve a self-paced study period that include the compulsory completion of four online NATO Joint Advanced Distributed Learning (JADL) short courses, pre-reading assignments and access to timed SME presentations and discussions.

***Week 2, 28 June - 2 July, Afternoons Only – (Synchronous)***. Building on week 1, week 2 requires connectivity and compulsory attendance to an online problem-based learning environment that exposes participants to further SME presentations and deeper discussions aimed at reaching and delivering the performance objectives focused on: *Doctrine; Joint planning and orders; JTF processes for synchronisation; delivering effects; and Synchronisation matrix development.*

At the conclusion of the course participants will have a clearer understanding of the 8 main functions of synchronisation: *Prioritisation; Allocation of resources; Sequencing of operations in time and space; Coordination; Harmonising to ensure third parties alignment; Opportunity and Risk Management, as well as De-confliction;* which participants apply to an OCCASUS scenario in an Article 5 operation.

## 4. Online Connectivity and Access

Attending participants must have access to a device that has audio and camera functionality and MicroSoft Teams, (MST), which is the platform the course will use, and is based on current SHAPE J2 guidance; selected participants will need to have MST installed on their device but do not need to have a MST paid subscription – the free MST version will suffice.



## 5. Target Audience

The course target audience are NATO Nations and the NATO Partner Nations of Australia, Finland, New Zealand and Sweden; OF3-OF5 practitioners engaged in the JCB process, including its subordinate Boards and WGs, as well as those in the J35/J33/JAS in JTF HQs and Single Service Commands, and Components engaged in medium-term planning and JCB processes, together with the functional SMEs such as those in JISR, Targeting, PSYOPS, CIMIC, Joint Fires/Effects and J4.

## 6. Security Classification

The course is classified as NATO UNCLASSIFIED – to attend the course, selected practitioners will need to provide a valid NATO SECRET security clearance.

## 7. Course Fee

JSC-V 1/2021 is free – there is no financial cost to selected participants or their organisations.

## 8. How to Apply

An early application is highly recommended; **initially**, a participant need only email **A to H** below directly to the Course Director (CD) [anthony.taylor@mil.se](mailto:anthony.taylor@mil.se)

All applications will be acknowledged by the CD – seats will be allocated in May.

**A.** Participant Given and Family name:

**B.** Rank/Title:

**C.** Nationality:

**D.** Position:

**E.** Organisation:

**F.** Contact email:

**G.** Confirm you will have a valid NATO Secret Security Clearance: YES – NO.

**H.** Department Head/Point of Contact (POC):

- Name:

- Rank/Title:

- Email:

- Contact Number with National Code:



## 9. Course Administration

SWEDINT electronically stores personal details of attending course participants and the DH/POC – details include *A to H* above and the relevant experiences of selected participants; personal data will be shared with the trainers for setting up and managing the course. Stored images may be used for promotional purposes.

## 10. Contact

All replies and questions should be directed to the Course Director:

Anthony Taylor: [anthony.taylor@mil.se](mailto:anthony.taylor@mil.se)

Mobile: 0046 70 815 7231.

**Dufberg, Gustaf**

CO SWEDINT

*Handlingen är fastställd i Försvarsmaktens elektroniska dokument- och ärendehanteringssystem.*