



Mailing list

Your reference

Your date

Your designation

Our reference

Our previous date

Our previous designation

Fredrik Wallenberg, fredrik.wallenberg@mil.se

2021-09-27

FM2021-20470:1

INVITATION UPDATE (corrected dates) for the NATO Joint Synchronisation Course (1), 31 January - 11 February 2022 at the Swedish Armed Forces International Training Centre (SWEDINT).**Reply before
2021-11-30**

Note: JSC (1) is offered as an online and residential activity. However, if COVID restrictions continue SWEDINT may deliver the course as a two-week (ten day) online, blended learning activity. Should this occur, delegates will be informed of the revised programme and date change, which we expect to be around the same period.

1. Course purpose

NATO doctrine uses a monitor-assess-plan-direct model, and NATO School Oberammergau (NSO) teaches the Comprehensive Operations Planning Course (COPC (SS-54)), the Combined Joint Operations Centre Course (CJOC (P3-53)) and NATO Operations Assessment Course (P5-128) but there is no course to facilitate the transition from planning to execution, and lessons identified from multiple TRIDENT and STEADFAST Exercises in the last decade have also exposed these shortcomings. Comprehensive Operational Planning Directive (COPD), Conceptual Framework Allied Operations (CFAO), Allied Joint Publication (AJP) - 3 and AJP - 5 provide only a limited explanation of the detailed process of synchronisation. After Action Reviews (AAR) have specifically identified the challenges of integrating lethal and non-lethal effects; cross component coordination; catering for the inclusion of cyber and counter space operations as domains; lack of knowledge of the Joint Coordination Board (JCB) process; planning sufficiently far ahead and the linkages between J5 during planning with Joint Assessment and J35/J33/J3 for execution purposes. This performance gap is amplified in Article V, Major Joint Operations (MJO) and MJO+ scenarios where time, space, forces, and effects need to be synchronised in order to create decision superiority and overwhelm an adversary, whilst protecting the force. The course seeks to address these gaps.

(FW)

Mailing Address

Visiting Address

Telephone

Fax

E-mail, Internet

Livgardet

Granhammar

+46 8 584 540 00

+46 8 584 540 80

exp-lg@mil.se

SE-196 85 Kungsängen

www.forsvarsmakten.se/livgardet

SWEDEN



2. JSC (1), 2022

JSC 1 is a blended learning activity involving a self-study period, leading to online attendance (**31 January - 4 February**) and concluding with a residential period at SWEDINT (**7-11 February**); for more details, see 5 below: Method and Objectives.

3. Course Aim

The aim of the course is to enhance the capacity of practitioners undertaking their roles and responsibilities of joint synchronisation more effectively.

4. Target Audience

The course target audience are NATO Nations and the NATO Partner Nations of Australia, Finland, New Zealand, and Sweden; OF3-OF5 practitioners engaged in the JCB process, including its subordinate Boards and WGs, as well as those in the J35/J33/JAS in JTF HQs and Single Service Commands, Theatre Component Commands, and Components engaged in medium-term planning and JCB processes, together with the functional Subject Matter Experts (SME) such as those in JISR, Targeting, PSYOPS, CIMIC, Joint Fires/Effects and J4. It will be especially helpful for those HQs who are training for STEADFAST JUPITER 22.

5. Method and Objectives

Selected delegates must have connectivity to the NATO Joint Advanced Distributed Learning (JADL) platform and the ability to download and use an approved platform Microsoft Teams (MST) on a device e.g., Laptop/Desktop; account registration for both platforms are required; details of how to achieve this will be provided.

Selected delegates will be informed **1st December 2021**, which provides a sufficient period of time for self-study aimed at developing a common understanding of key topics. This includes **completing:**

- A. Selected pre-readings – emailed to selected delegates.*
- B. 3 online e-learning courses using the NATO JADL platform.*
- C. 1 short questionnaire – emailed to the selected delegates.*
- D. 4 short tasks on MST – Log in details provided to selected delegates.*
- E. 5 compulsory, 90-minute, virtual SME Masterclasses on MST in Week 1.*
- F. 1 compulsory communication check – date to be confirmed.*



Delegates should aim to complete the pre-reading and JADL modules before the course, and no later than that identified in the program in Week 1, delegates attend online SME-facilitated sessions (Masterclasses), which aim to deepen doctrinal learning and prepare delegates for the residential period in Week 2 that focuses on joint synchronisation techniques, tools, and scenario-based learning using an Article V scenario used by NATO in TRIDENT JUNCTURE 18.

In Week 2, delegates are guided by the Lead Facilitator, former ACT Senior Mentor, and current NATO Joint Warfare Centre's Senior EXCON Advisor, Major General Roger Lane CBE (GBR) and other SMEs. Delegates' knowledge will deepen through a series of presentations, discussions and group work aimed at reaching the Performance Objectives of: Doctrine; Joint planning and orders; JTF processes for synchronisation; delivering effects; and Synchronisation matrix development.

At the conclusion of the course delegates will have a clearer understanding of the 8 main functions of synchronisation: Prioritisation; Allocation of resources; Sequencing of operations in time and space; Coordination; Harmonising to ensure third parties' alignment; Opportunity and Risk Management, as well as De-confliction which delegates will apply to an OCCASUS scenario in an Article 5 operation.

6. Assessment

On completion of the course delegates receive one of two grades: 'Successfully Completed' or 'Participated'- more details will be provided to selected delegates.

7. Language proficiency

All course content and delivery will be in English; a NATO language proficiency of 3333 is required¹. Translation is not provided; language testing is a national responsibility.

8. Security classification

The course is classified as NATO UNCLASSIFIED – those selected will need to provide a valid copy of their NATO SECRET security clearance when requested.

9. Administration

a. How to Apply

Complete the SWEDINT Application Form found at: www.mil.se – when there, **CLICK**: 'SWEDINT/NCGM', then **CLICK** 'NATO Joint Synchronisation Course'.

¹ STANAG 6001 can be found at www.natobilc.org. SWEDINT acknowledges that this standard may not apply to non-NATO states. It is however a reasonably good way of describing language skills.



b. Application form

Note: The Application form is a generic document; for the JSC (1) four sections on page 2 are **not** required; see serial c below. Leave the following blank:

- I. Level of staff training/experience.
- II. Brief description of previous assignments (Unit, department, position/role).
- III. Previous international service (When? Appointment? Tactical/Operational/Strategic level?).
- IV. Expected international service (Where? When? Appointment? Tactical/Operational/Strategic level?).

c. Received Application

Application date, NLT **30th November 2021**.

When received SWEDINT admin will confirm receipt of all applications.

At the same time, each applicant will be requested to provide additional information specific to Joint Synchronisation and necessary for selecting delegates; when returned, SWEDINT admin will confirm receipt of that information, which is shared with the relevant NATO and EU Department Course Director at SWEDINT.

d. Letter of Admission

When selected: **1st December**, course payment information and other details will be provided in the **Letter of Admission** sent by SWEDINT admin, which they also share with the national embassy in Sweden.

Separately, the Course Director will provide each delegate important course information e.g., How to access the course on MST.

e. Economy

The course fee is SEK 6000.00 (excluding 25% VAT), which covers meals, accommodation, usually at the onsite Hotel, and transfer from and return to Arlanda or Bromma airport; payment details are covered in the Letter of Admission.

Salaries, allowances, and travel costs are paid by national authorities of the sending nation in accordance with national regulations.

Selected Swedish Armed Forces delegates pay according to the normal administrative regulations for domestic course.



f. Dress code

Online SME Masterclasses: *Appropriate Attire*. Residential period: *Battle Dress Uniform*; Social event(s): *Smart Casual*; and Off-Duty: *Casual/Sport Clothing*.

g. Code of Conduct

SWEDINT places high demands on personal behavior and respect for others regardless of religion, ethnicity, gender or sexual orientation. The SWEDINT Code of Conduct is available for all to read on the students' network at SWEDINT. In case of violations of these simple rules SWEDINT reserves the right to exclude the student from the course leading to immediate repatriation.

10. Policy on personal data

SWEDINT will ask you to provide personal data, and if provided you are giving consent to the processing and storing of that data for official use at SWEDINT. If required, please inform the Course Director if you do not want to have your data electronically stored and/or appear on any media material including course photo.

11. Contact Details

<p>Administration and Logistics Course Admin Office +46 8 584 526 21/22/24/27 Email: Swedint@mil.se FAX: +46 8 584 526 20</p>	<p>Course Director anthony.taylor@mil.se</p>	<p>Application address LG/SWEDINT Course Admin office 196 85 Kungsängen Sweden.</p>
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Larsson, Johan

DCO SWEDINT

Handlingen är fastställd i Försvarmaktens elektroniska dokument- och ärendehanteringssystem.