



Livgardet, SWEDINT  
SE-196 85 Kungsängen  
SWEDEN

NATO UC

Your reference  
SJSC-V

Your date

Your designation

Our reference  
SWEDINT  
anthony.taylor@mil.se

Our previous date  
N/A

Our previous designation  
N/A

**INVITATION to apply for the Senior Joint Synchronisation Course – Virtual (SJSC-V) 20-22 April 2021 hosted online by the Swedish Armed Forces International Centre (SWEDINT).**

**1. Course purpose**

NATO doctrine uses a plan – refine – execute - assess model, and NATO School Oberammergau (NSO) teaches the Comprehensive Operations Planning Course (COPC (SS-54)), the Combined Joint Operations Centre Course (CJOC (P3-53)) and NATO Operations Assessment Course (P5-128) but there is no course to facilitate the refine function.

Lessons identified from multiple TRIDENT and STEADFAST Exercises in the last decade have exposed these shortcomings. Comprehensive Operational Planning Directive (COPD), Conceptual Framework Allied Operations (CFAO), Allied Joint Publication (AJP) - 3 and AJP - 5 provide only a limited explanation of the detailed process of synchronisation.

After Action Reviews (AAR) have specifically identified the challenges of integrating lethal and non-lethal effects; cross component coordination; catering for the inclusion of cyber and counter space operations as domains; lack of knowledge of the Joint Coordination Board (JCB) process; planning sufficiently far ahead and the linkages between J5 during planning with Joint Assessment and J35/J33/J3 for execution purposes. This performance gap is amplified in Article V, Major Joint Operations (MJO) and MJO+ scenarios where time, space, forces and effects need to be synchronised in order to create decision superiority and overwhelm an adversary.

## 2. Course Aim

The aim of the course is to enhance the capacity of the Chair of Boards and Working Groups to undertake their roles and responsibilities for joint synchronisation more effectively.

## 3. Target Audience

The course is for OF5 and OF6 who are Chairs of Boards and Working Groups in Operational level HQs, TCC/SSC and their Board/WG Secretaries. GRF(L) HQs preparing as JFTs are also welcome to apply as are those representing NCS and NFS HQs, JWC, JFTC, HQs preparing for LTRP and selected Partner Nations of Australia, Finland, New Zealand and Sweden.

## 4. Personal data

At the end of the course and unless a delegate objects, SWEDINT administration will for internal use only electronically register and store delegate attendance on their database; stored data will not be shared externally. Details stored are: Given and family name, rank/title, nationality, gender, role, organisation, and email. The purpose of using personal data is to manage course administration effectively.

## 5. How to apply:

When applying a delegate need only email the required details listed below:

1. Given and family name,
2. Rank/Title,
3. Nationality,
4. Position,
5. Organisation,
6. Contact email, and
7. A current NATO personal security certificate.

Applications should only be sent to the SJSC-V Course Director (CD) who will acknowledge the application and request further details required to facilitate the course, which is delivered following NATO Global Programming methodology.

Delegates should also refer to the attached Appendix containing other important administrative and course information, which is also found on the SWEDINT home webpage under Courses, search for SJSC-V: <https://www.forsvarsmakten.se/en/swedint/>

## 6. SJSC-V Contact and Course Director

Anthony Taylor: [anthony.taylor@mil.se](mailto:anthony.taylor@mil.se)

Mobile: 0046 70 815 7231

Klicka här för att ange befattning.

Mailing list

Attached