



Mailing list

Your reference

Your date

Your designation

Our reference

Our previous date

Our previous designation

Fredrik Wallenberg,
Fredrik.Wallenberg@mil.se

**INVITATION to apply for Civil Military Relations course
(CMR 1 2018) 21 May – 01 June 2018 at SWEDINT**

**Reply before
13-04-18**

1. Course purpose

This course will give participants knowledge and understanding of the need for civilian, military, and police officers to develop terms for principled co-operation and co-ordination in Peace Support Operations (PSO) led by the UN. Focus will be on recognizing and comprehending the different roles, priorities, and perspectives of different actors in a PSO, in order to enable participants to work effectively with other actors engaged in the operation.

The theme of CMR 1 2018 will be Civil-Military relations and information sharing related to Protection of Civilians.

2. Course iterations

Planned courses during 2018 are:

- CMR I 21 May – 01 June
- CMR METT TBD
- CMR II 05 November – 16 November

3. Target Audience

Participants are primarily civilian, military, and police personnel of any rank that are, or will be, deployed to a peace support operation. Personnel interested in security policy, cooperation and coordination in complex emergencies are also

(FWA)

Mailing Address	Visiting Address	Telephone	Fax	E-mail, Internet
Livgardet	Granhammar	+46 8 584 540 00	+46 8 584 540 80	exp-lg@mil.se
SE-196 85 Kungsängen				www.forsvarsmakten.se/livgardet
SWEDEN				



welcome to apply. Personal experience from Peace Support Operations is not a requirement.

Students must be in command of English as described in NATO standard agreement (STANAG) 6001¹: Listening Good (3); Speaking Fair (2); Reading Good (3); Writing Fair (2). No translation will be provided during the course

In addition, basic computer skills are required to produce written contributions during the course and to access information management systems.

4. Learning objectives

On completion of the course, participants will be able to:

- In the context of a modern peace support operation, analyse the differences and similarities between military, police, and civilian actors.
- Given the knowledge acquired in seminars and syndicates, identify and explain the differences between the political and humanitarian aspects of a peace support operation.
- Explain the meaning of Comprehensive Approach, CIMIC, and UN-CMCoord (Civil Military Coordination) and analyse their differences and similarities.
- Analyse the role of the host nation and meaning of local ownership and explain the consequences for staff in a Peace Support Operation.
- Demonstrate understanding of the need for and implications of cooperation and coordination between military, police and civilian actors

5. Method

The course is delivered over two weeks and combines a range of methods to achieve the learning objectives. Seminars led by selected guest speakers and experts are used to first establish a knowledge base and inspire further discussion. Work in study groups forms the most important element of the course. A Virtual Reality Exercise adds a practical application of the topics discussed in study groups.

The course takes advantage of the interactive environment produced by participants from the military, police, and civilian organisations. Participants from these different dimensions work together, offering diverse perspectives to form a comprehensive understanding of the mechanisms of a modern peace support operation.

¹ STANAG 6001 can be found at www.natobilc.org. SWEDINT acknowledges that this standard does not apply to non-NATO states. It is however a reasonably good way of describing language skills.



6. References

- Allied Joint Doctrine for Civil-Military Cooperation (AJP-3.4.9), NSA 2013.
- Civil-Military Relations in Complex Emergencies, IASC, 2004.
- Guidelines on the Use of Military and Civil Defence Assets to Support United Nations
- Humanitarian Activities in Complex Emergencies, MCDA guidelines, OCHA, Rev.1, 2006.
- Integrated Assessment and Planning Handbook, IAP working group, 2013.
- Inter- Agency Standing Committee (IASC) Non-Binding Guidelines on the use of armed escorts for humanitarian convoys, 2013.
- United Nations Civil-Military Coordination Officer Field Handbook, OCHA, 2008.

7. Course evaluation

The course is evaluated through a plenary discussion at the end of the course, and a follow-up questionnaire completed by participants six months after the course ends. This feedback includes information regarding the course content, impact, performance of instructors and whether the course met the overall objectives. This allows for assessment of both the short and long term impact of the course, as per the Kirkpatrick model of evaluation.

Additionally, the course is continuously evaluated through SWEDINT's 'Lessons Learned' and 'Course Experience' processes. Both course participants and instructors are empowered to flag opportunities for improvement, which are then reviewed and implemented. Considerations of course structure, external speakers, and logistical and administrative support are made by the Course Director.

8. Students assessment

Participants are assessed individually throughout the course, as a means of ensuring that each student receives the highest quality standard of training. Assessment is conducted by the instructors of the course according to each student's achievement of the learning objectives, as demonstrated through their contribution during plenary and syndicate work. Participants are expected to actively express viewpoints, and form and explain ideas in collaboration with fellow students.

The individual performance will be graded: "Successfully completed" or "Participated".



9. Security classification

The content of this course is: UNCLASSIFIED

10. SWEDINT policy on personal data

In order to apply for a course at SWEDINT you will be asked to provide personal data. In doing so you are also giving your consent to the processing and storing of your personal data for official use at SWEDINT. You will also be expected to clearly state to SWEDINT staff if you have any objections against appearing on course photos or have your data in course address lists etc.

11. Administration

a. Student Application

Student applications should be sent to SWEDINT **not later than 13 April 2018**.

Nominations received after closing date for application may be considered, depending on available seats.

The application form, authorized and signed by the national authority/POC, has to be sent together with the CV to SWEDINT via e-mail, mail or fax.

b. Important information to national administrators etc:

It is important that the invitation itself reaches the student intended to participate in the course since it contains information that he/she needs in the application process.

c. Internet access prior to the course

Prior to arriving at SWEDINT, students will need access to internet in order to access documents that SWEDINT provides on its web page before the course starts, such as course curriculum, schedule, welcome letter, application form etc.

d. Point of Contact (POC)

In the application form the student should report a national point of contact (POC). The POC should be the Commander/ Branch that approves the application.

e. Student selection

If a nation has more students applying than slots available on the course, it is up to the applying nation to prioritize among its nominees. If this is not done, SWEDINT will select the students it deems most qualified.



If an organization is interested in sending a student to the course but do not initially have a name of the applicant at hands, the nation can get a preliminary seat at the course in order to get the selection process started.

f. Code of Conduct

SWEDINT places high demands on personal behavior and respect for others regardless of religion, ethnicity, gender or sexual orientation. The SWEDINT Code of Conduct is available for all to read on the students' network at SWEDINT. In case of violations of these simple rules SWEDINT reserves the right to exclude the student from the course leading to immediate repatriation.

g. Course fees

The course fee is 12.000 SEK per student. This includes board and lodging, and transfer from and to Arlanda Airport (ARN) / Bromma Airport (BMA) in Stockholm/Sweden.

Information concerning payment and whether an applicant has been admitted to the course will be sent out as soon as the application and selectin procedure is finalized, around 4-6 weeks prior to the course start.

Students from the Swedish Armed Forces pay according to the normal administrative regulations for domestic courses.

Salary, allowances and travel costs are to be paid by the sending Nation or Organization in accordance with respective regulations.

h. Subsidies

Subsidized student slots are available on request by the nominating nations and decided on a case-by-case basis by the Swedish Ministry of Foreign Affairs (MFA). It is important that the student indicates on the application forms if he/she is applying for a subsidized course seat. If the subsidy box is not checked in the application form, SWEDINT will assume that no subsidies are requested.

Information whether subsidy is granted or not will be given in the letter of admission that is sent out 4-6 weeks prior to the course start.

i. Accommodation

Single room accommodation is arranged for all course participants through SWEDINT at the Life Guards student hotel, which is located within the regiment. Students may also be accommodated in nearby hotels outside the regiment and transports will then be arranged by SWEDINT.

**j. Dress code**

Students ought to bring their daily dress, clothes for PT, jacket and tie/best uniform for the course photo and closing dinner.

Self-service laundry facilities are available within the student's hotel.

12.CONTACT AND APPLICATION**a. POC*****Administration***

Course Admin Office

+46 8 584 526 24 / 25 / 32

Other questions

Course Director

Mr Fredrik Wallenberg

Phone: +46 8 584 526 38

Mobile: +46 70 81 57 233

E-Mail: fredrik.wallenberg@mil.se

b. Application procedure

The application form can be found on the Internet at www.mil.se/swedint.

Click on **Courses at SWEDINT and How to apply** and then look for Application form and CV under Related Documents.

When the application form and CV has been filled in, authorized and signed by the national authority/POC, it should be sent to SWEDINT.

The course admin office will confirm receipt of the application. This does not mean that the student has been admitted to the course, it only confirms that the admin office has received the application. The POC/Student will be notified at the latest between 4-6 weeks before the course starts whether or not the nominated student is admitted to the course.

If admitted to the course, the POC/Student will receive a *Letter of Admission*, indicating further details of the course and how to access the pre-course info on the SWEDINT website. A copy of the Letter of Admission will also be sent to the nation's embassy in Sweden as well as to the Swedish Embassy in the country of the applicant.



Application address to be used for Student Applications:

LG/SWEDINT
Course Admin Office
SE-196 85 KUNGSÄNGEN
Sweden

Or using FAX: +46 8 584 526 20

Email: swedint@mil.se

Fredriksson, Peter

CO SWEDINT

Handlingen är fastställd i Försvarsmaktens elektroniska dokument- och ärendehanteringssystem.

Mailing list

Danish Armed Forces Operational Command, Denmark	Embassy of Costa Rica (Norway)
Danish Defence Personnel Organisation, NATO & INTOPS	Embassy of Côte d'Ivoire (Denmark)
Branch, Denmark	Embassy of Croatia (Sweden)
Finnish Defence Command, J7, PO Box 919, FI-00131	Embassy of Cyprus (Sweden)
HELSINKI, Finland	Embassy of the Czech Republic (Sweden)
Finnish Army Command, G7, PO Box 145, FI-50101,	Embassy of Denmark (Sweden)
MIKKELI, Finland	Embassy of the Dominican Republic (Sweden)
Finnish Navy Command, M7, PO Box 58, FI-20811, TURKU,	Embassy of Ecuador (Sweden)
Finland	Embassy of Egypt (Sweden)
Finnish Airforce Command, A7, PO Box 30, FI-41161,	Embassy of El Salvador (Sweden)
TIKKAKOSKI, Finland	Embassy of Eritrea (Sweden)
Finnish National Defence University (FINCENT), PO Box 7,	Embassy of Estonia (Sweden)
FI-00861, Finland	Embassy of France (Sweden)
Norwegian Defence Personnel Agency, Norway	Embassy of Fiji (UK)
Norwegian Defence International Centre, NODEFIC, Norway	Embassy of Finland (Sweden)
	Embassy of the Gabonese Republic (Germany)
	Embassy of the Gambia (UK)
	Embassy of Georgia (Sweden)
	Embassy of Germany (Sweden)
	Embassy of Ghana (Denmark)
Embassy of Afghanistan (Sweden)	Embassy of Greece (Sweden)
Embassy of Albania (Sweden)	Embassy of Guatemala (Sweden)
Embassy of Algeria (Sweden)	Embassy of Guinea (Germany)
Embassy of Angola (Sweden)	Embassy of Honduras (Belgium)
Embassy of Argentina (Sweden)	Embassy of Hungary (Sweden)
Embassy of Armenia (Armenia)	Embassy of India (Sweden)
Embassy of Australia (Sweden)	Embassy of Indonesia (Sweden)
Embassy of Austria (Sweden)	Embassy of Iran (Sweden)



Embassy of Azerbaijan (Sweden)
Embassy of Bahrain (UK)
Embassy of Bangladesh (Sweden)
Embassy of Barbados (UK)
Embassy of Belgium (Sweden)
Embassy of Benin (Denmark)
Embassy of Bhutan (Switzerland)
Embassy of Bolivia (Sweden)
Embassy of Bosnia and Herzegovina (Sweden)
Embassy of Botswana (Sweden)
Embassy of Brazil (Sweden)
Embassy of Bulgaria (Sweden)
Embassy of Burundi (Germany)
Embassy of Cambodia (UK)
Embassy of Cameroon (UK)
Embassy of Canada (Sweden)
Embassy of Cape Verde (Austria)
Embassy of Central African Republic (Belgium)
Embassy of Chile (Sweden)
Embassy of China (Sweden)
Embassy of Colombia (Sweden)
Embassy of the Republic of the Congo (Sweden)
Embassy of the Democratic Republic of Congo (Sweden)

Embassy of Lithuania (Sweden)
Embassy of the Grand Duchy of Luxembourg (Denmark)
Embassy of Macedonia* (Sweden)
Embassy of the Republic of Malawi (UK)
Embassy of Malaysia (Sweden)
Embassy of the Republic of Mali (Germany)
Embassy of Malta (Denmark)
Embassy of Mexico (Sweden)
Embassy of the Republic of Moldova (Sweden)
Embassy of Mongolia (Sweden)
Embassy of Montenegro (Montenegro)
Embassy of Morocco (Sweden)
Embassy of Mozambique (Sweden)
Embassy of Namibia (Sweden)
Embassy of Nepal (Denmark)
Embassy of The Nederland's (Norway)
Embassy of Norway (Sweden)
Embassy of New Zealand (Belgium)
Embassy of Nicaragua (Sweden)
Embassy of Niger (Germany)
Embassy of Nigeria (Sweden)
Embassy of the Sultanate of Oman (Germany)
Embassy of Pakistan (Sweden)
Embassy of Paraguay (UK)
Embassy of Peru (Sweden)
Embassy of The Philippines (Norway)
Embassy of Poland (Sweden)
Embassy of Portugal (Sweden)
Embassy of Qatar (The Nederland's)
Embassy of Romania (Sweden)
Embassy of the Republic of Rwanda (UK)

Embassy of Iraq (Sweden)
Embassy of Ireland (Sweden)
Embassy of Israel (Sweden)
Embassy of Malta (Denmark)
Embassy of Italy (Sweden)
Embassy of Jamaica (UK)
Embassy of Japan (Sweden)
Embassy of Jordan (Germany)
Embassy of Kazakhstan (UK)
Embassy of Kenya (Sweden)
Embassy of the Republic of Korea (Sweden)
Embassy of Kuwait (Sweden)
Embassy of Kyrgyzstan (Germany)
Embassy of Laos (Sweden)
Embassy of Latvia (Sweden)
Embassy of Lebanon (Sweden)
Embassy of Liberia (Germany)
Embassy of Libya (Sweden)

Embassy of Saudi Arabia (Sweden)
Embassy of Senegal (The Nederland's)
Embassy of Serbia (Sweden)
Embassy of Sierra Leone (UK)
Embassy of Singapore (Singapore)
Embassy of Slovakia (Sweden)
Embassy of Slovenia (Denmark)
Embassy of South Africa (Sweden)
Embassy of Spain (Sweden)
Embassy of Sri Lanka (Sweden)
Embassy of the Republic of the Sudan (Sweden)
Embassy of Swaziland (UK)
Embassy of Switzerland (Sweden)
Embassy of Syria (Sweden)
Embassy of Tajikistan (Tajikistan)
Embassy of Tanzania (Sweden)
Embassy of Thailand (Sweden)
Embassy of Togo (Germany)
Embassy of Trinidad and Tobago (UK)
Embassy of Tunisia (Sweden)
Embassy of Turkey (Sweden)
Embassy of Turkmenistan (Turkmenistan)
Embassy of Uganda (Denmark)
Embassy of Ukraine (Sweden)
Embassy of the United Arab Emirates (Sweden)
Embassy of the United Kingdom (Sweden)
Embassy of the United States (Sweden)
Embassy of Uruguay (Sweden)
Embassy of Venezuela (Sweden)
Embassy of Vietnam (Sweden)
Embassy of Yemen (The Nederland's)
Embassy of Zambia (Sweden)

Permanent Mission of Sweden to the UN, New York,
USA



* Former Yugoslav Republic of Macedonia (FYROM)

SWE PLT for distribution to SHAPE and other PLT and NMRs.
Distribution via E-mail to: jarl.franzen@mil.se
(For courses announced in i ePRIME).

Info

Ministry of Foreign Affairs, Sweden
Ministry of Defence, Sweden

Swedish Armed Forces HQ

Attn: - Defence Staff
International Relations Section
LEDS INRI IR
Attn: - COS Operations, J1-J9,
LCC, ACC, MCC
Attn: - Armed Forces Training &
Development Staff
Management Department
(PROD GEN))
Attn: - Recruitment, Training & Evaluation
Department
(PROD UTB)
Attn: - Gisela Nilsson FMUE (ePRIME)

Norrbotten regiment (I 19)
Life Regiment Hussars (K 3)
Skaraborg Regiment (P 4)
South Skåne Regiment (P 7)
Artillery Regiment (A 9)
Air Defence Regiment (Lv 6)
Göta Engineers (Ing 2)
Armed Forces Command and Control Regiment (LedR)
Logistic Regiment (TrängR)
1st Submarine Flotilla (1. ubflj)
3rd Naval Warfare Flotilla (3. sjöstriflj)
4th Naval Warfare Flotilla (4. sjöstriflj)
1st Marine Regiment (Amf 1)
Naval Base (Marin B)
Skaraborg Wing (F 7)
Blekinge Wing (F 17)
Norrbotten Wing (F 21)
Armed Forces Helicopter Wing (Hkpflj)
Armed Forces Logistic (FMLOG)
Military Academy Karlberg (MHS K)
Military Academy Halmstad (MHS H)
Land Warfare Centre (MSS)
Naval Warfare Centre (SSS)
Air Combat Training School (LSS)
The National Home Guard Combat School (HvSS)



The Armed Forces Technical School (FMTS)
Swedish EOD and Demining Centre (Swedec)
National CBRN Defence Centre (SkyddC)
Armed Forces Intelligence and Security Centre (FMUndSäkC)
Armed Forces HR-Centre (FMHRC)
Armed Forces Centre for Defence Medicine (FömedC)

Internal Life Guards

G 1 Life Guards
International Training Unit Life Guards

Internal LG/ SWEDINT

CO Nordic Centre for Gender in Military Operations
COS
OIC NED
OIC STALOG
OIC GMO
OIC UNDEP